

# **A User's Guide**

## **To Getting Started in Iraq**

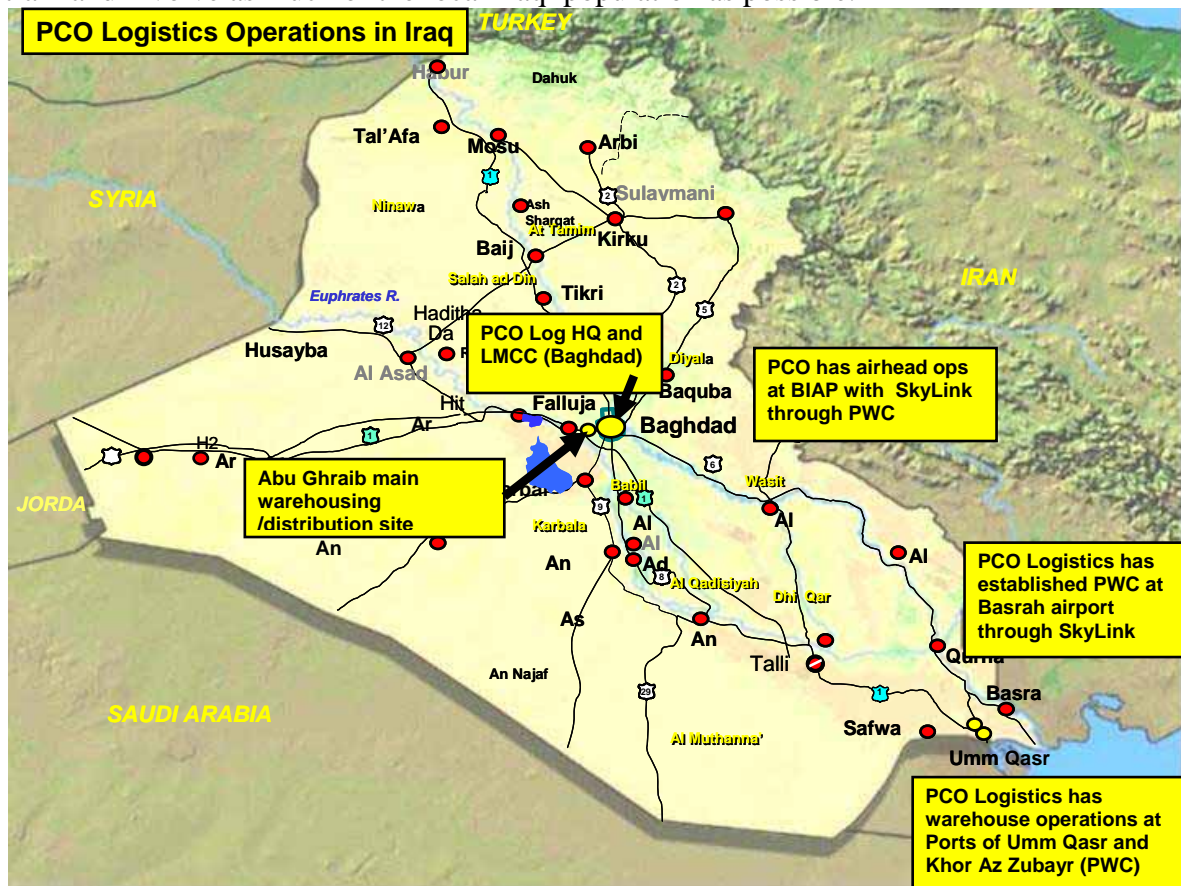


### **GETTING STARTED**

Recommend you visit the PCO website, [www.rebuilding-iraq.net](http://www.rebuilding-iraq.net) to register your company. The Business Participation page provides background information. Check the New Solicitations page for a GUIDE TO DOD CONTRACTING OPPORTUNITIES and a step by step approach to the DOD marketplace including key links to the Small Business Administration website, the Federal Business Opportunities website, DoD prime contractors, and Federal and DoD Acquisition Regulations. You are welcome to contact the prime contractors to offer your services. You can also check [www.fedbizopps.gov](http://www.fedbizopps.gov) and search for Requests for Proposal for U.S. contracts. The PCO Solicitations link provides Request for Proposal solicitations by closing date. You may also want to check back periodically for press releases on awarded contracts. Recommend you contact the Iraqi-American Chamber of Commerce and Industry (see home page bottom center under Iraqi and Other Links, Iraqi Government and Business Links). There are occasional meetings conducted to help companies find subcontractors or offer their services to prime contractors.

### **SUPPLY CHAIN MANAGEMENT**

**BACKGROUND.** To accommodate the surge and subsequent follow-on of supplies and equipment shipped to Iraq, a Supply Chain Management System (SCMS) has been established utilizing staging areas in Iraq to receive, inspect, reconfigure (if applicable) and forward to final destinations. Staging areas are located at Abu Ghraib and the seaport of Umm Qasr and there is the capability to receive air cargo into Baghdad and Basrah International Airports. The SCMS's desired end-state is to ensure accountability of supplies and equipment, while enhancing the Iraqi infrastructure in all areas of influence, as well as train and involve as much of the local Iraqi population as possible.



The PCO Supply Chain Management Staging areas are identified above with Umm Qasr and Baghdad (Abu Ghraib Warehouse) as the primary hubs. Regional points of entry and the staging areas will be determined by improvements to the Iraqi infrastructure and changes in the security environment.

## POINTS OF ENTRY INTO IRAQ

Points of Entry:

#### AIR

- o Baghdad International Airport (BIAP)
- o Basrah International Airport
- o Mosul Airport

#### SEA

- o Umm Qasr
- o Khawr Az Zubayr

#### Overland From: (Confirm point of entry on Iraqi side)

- o Turkey - Ibrahim Khalil
- o Syria - Rabea'a
- o Syria – Al-Qa'im
- o Syria – Al-Waleed (Tanif)
- o Jordan – Trebil
- o Kuwait – Safwan

### **LOGISTICS MOVEMENT COORDINATION CENTER**

The LMCC operates 24 hours a day seven days a week. The current e-mail address, before final operational capability, is [pcolmcc@pco-iraq.net](mailto:pcolmcc@pco-iraq.net). A final e-mail address will replace the interim LMCC e-mail address. The current LMCC telephone number is (281) 669-2375; a final telephone number will replace the interim LMCC telephone number. The overall PCO Operations center, which the LMCC is part of, will maintain real time security, construction, facilities, and logistics movement information in support of the PCO mission. The LMCC portion will provide movement control functions to monitor the movement of supplies as they flow into Iraq and are directed to final delivery points. The contractor/vendor must identify goods and equipment to the LMCC via our website and provide required information in order to make the tracking function work efficiently. Any questions regarding the information requirements should be directed to the LMCC Watch Officer at the LMCC e-mail address or LMCC telephone number.

The tracking function will integrate with a management system to include internet access, database management, and communication capability with the staging areas. Additionally, the contractor/vendor must ensure that either they or their freight forwarder completes the required customs forms, which are resident on our website under the logistics tab and listed as "Customs Form" (for further information on the customs process please refer to the customs section).

LMCC is designing a web enabled information page that will collect and manage the library of automated transportation data associated with each PCO awarded contract and is for UNCLASSIFIED use only. The contractor will be required to use this system and enter valid data in the required reporting fields. Until the LMCC's secure link is established each contractor should access the Logistical Information Requirement Form at [www.rebuilding-iraq.net](http://www.rebuilding-iraq.net) and go to the Logistics tab located at the top of the page. The Logistical Information Requirement Form (see item (1.) on the Logistics web page under

Shipper Information for instructions and forms) provides the LMCC a record to assimilate data for in-transit visibility of the contractor's or vendor's shipment. Each Logistical Information Requirement Form is based on transportation, shipping and contact data, Final Destination and Points of Contact (POC). This form should be downloaded and e-mailed along with any attachments directly to PCO LMCC at [pcolmcc@pco-iraq.net](mailto:pcolmcc@pco-iraq.net).

## **SUMMARY BENEFITS OF THE LOGISTICS MOVEMENT COORDINATION CENTER**

### **The Logistics Movement Coordination Center offers:**

- Single site for the Project & Contracting Office (PCO) to track all goods and equipment flowing into Iraq in support of the Iraq Reconstruction effort.
- Synchronizes the activities for the PCO staging areas (Distribution Centers) located within Iraq.
- Coordinates with Iraqi Customs Liaison Cell to ensure that reconstruction goods & equipment are exempt from the 5% levy which can be initiated via the PCO Website ([www.rebuilding-iraq.net](http://www.rebuilding-iraq.net)) within the Logistics tab. Refer to the Customs section of guide.
- Coordinates with PCO Security Operations Center, which is co-located within the LMCC, to provide information regarding the best travel routes from current location to final destination.
- Coordinates with Coalition Forces (U.S. Military & others) to de-conflict convoy movements between us and the military within Iraq.
- Tracks, accounts and receipts for all non-construction materials shipped. Refer to the Logistics Information Requirements section.
- Functions as liaison between the contractor/vendor and the customer/final destination point of contact.
- Provides 24 hour visibility of material and personnel utilizing "in-transit visibility" software in conjunction with information provided by the user/customer.

## **SHIPPING REQUIREMENTS**

When shipping goods and materials into Iraq it is important that the shipment is adequately marked. The proper marking will assist in moving the shipment through Customs without incurring the 5% Tax Levy placed on all non-exempt goods as well as provide the necessary instructions for handling and movement of the shipments. For additional customs information refer to (3.) Customs on the Logistics web page.

Vital Cargo Marking and Cargo Plaque information is found at (2.) Cargo Information on the Logistics web page. By utilizing proper marking procedures and the appropriate plaque you will greatly reduce the risk of your cargo being frustrated at the point of entry. The movement of improperly marked materials may be delayed at a minimum 72 hours. Every effort to move the materials and identify the requiring unit or end user will be made only after all other properly marked cargo has been properly managed.

Additionally, you will find at (5.) Customer/End User Support Request a Support Request procedure and form for use in requesting movement from the ports and the Abu Ghraib Warehouse to final destination.

## AIRPORTS

The three primary airports that will be utilized for bringing in goods and materials for the reconstruction of Iraq:

- Baghdad International Airport (BIAP)
- Basrah International Airport
- Mosul Airport

The Iraq Ministry of Transportation continues to work with PCO and FAA to rebuild airport infrastructure, however, Baghdad International Airport (BIAP), Basrah International Airport (BIA), and Mosul Airport are not due to achieve ICAO category 2 standards until work is complete on Navigation aids and other essential airport capabilities. These airports are essential for movement of high value and time-sensitive goods, as well as personnel supporting the Reconstruction efforts in Iraq.

### **Airport Summary:**

**Baghdad International Airport:** Located immediately south of Abu Ghraib Warehouse and approximately 16 kilometers (10 miles) west of Baghdad. The airfield is a joint civil-military airport, with a civil international terminal on one side and a smaller military ramp on the other. The airport has two runways; the one on the civil side is 13,000 feet long and the one on the military side is 8,800 feet long.

**Basrah International Airport:** Located 10.5 kilometers (6.5 miles) from the city of Basrah. The overall airport property encompasses approximately 2,300 hectares (5,687 acres) and is fully enclosed by a chain link fence topped with three strands of barbed wire. The main access road is a four-lane divided highway (two lanes in each direction) connecting to a major four-way highway interchange leading to Basrah and Kuwait. The airport runway length is 13,100 feet.

**Mosul Airport:** Located on a secure site Mosul Airport is approximately 4 kilometers south of the city of Mosul, 200 m<sup>2</sup> southeast of the passenger terminal, 4.0 kilometers south of a railway artery, and adjacent to the main highway.



## **SEAPORTS**

### **Port Management/Operations**

The ports of Umm Qasr and Khawr Az Zubayr (KAZ) are critical links in the transportation network and serve as major ports of entry for reconstruction supplies, equipment and material.

#### **Umm Qasr**

The South Port, which was formally called “Old Port” has six 12.5 meters (m) draft berths (design draft) and three berths designed for 11 m draft (Berths 6, 7 & 8). Berths 2, 3, 4, and 5 in South Port are typically used for break bulk cargos.

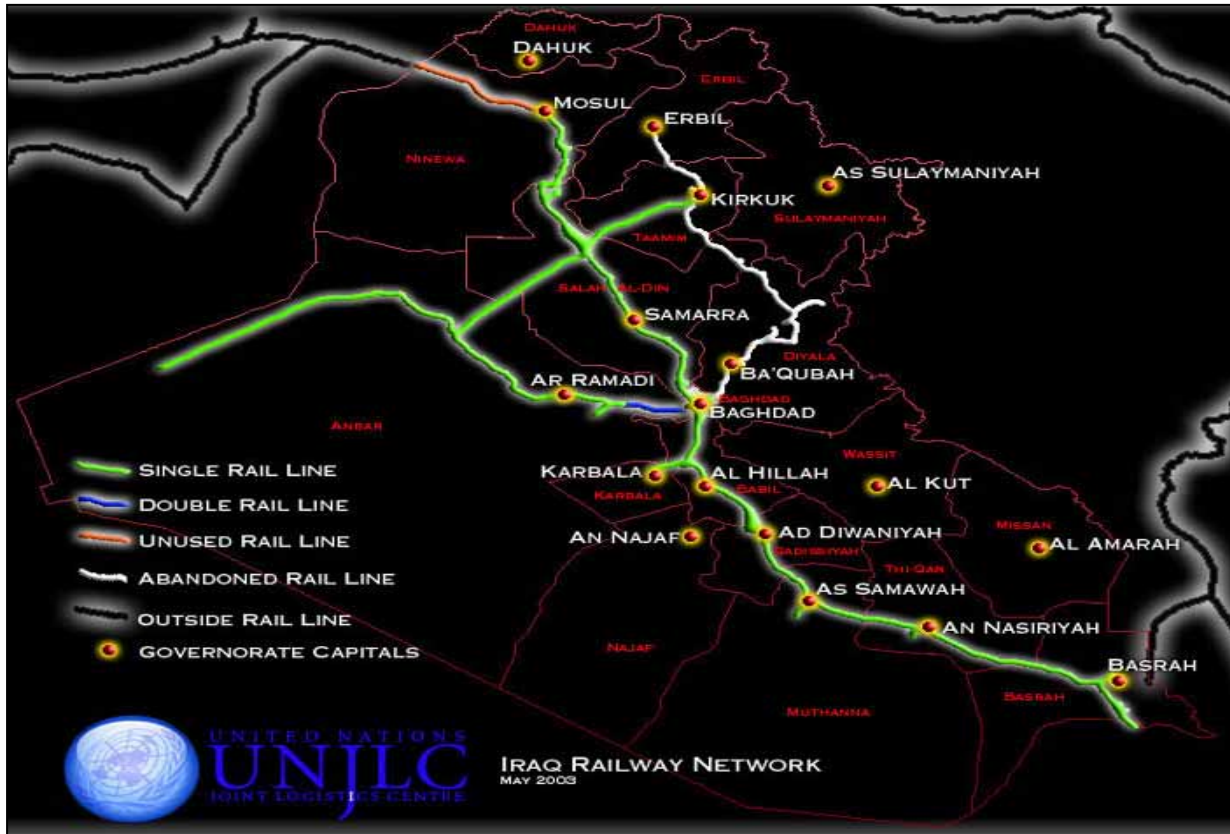
At the North Port, formally called “New Port” there are eleven 12.5 m berths (design draft) current draft at most active berths is approximately 10.5 m or less. Berth 21 is a roll-on/roll-off or “ro-ro” berth at the head end of North Port. Container operations occur at berth 20 which is approximately 200 m in length. Sugar export facilities are located at berth 11, grain import/export facilities at berth 10, and cement export facilities at berth 9.

#### **KAZ**

The port has 12 berths with depths of 11 to 11.5 meters. Two berths are for fertilizer export and one is used for the importation of iron ore. Petroleum products are exported from Berths 9, 10, 11 and 12 at the upstream end of the port. The terminal has been refurbished and debris removed. There is also a Free-Trade Zone adjacent to the port with potential to establish a significant business park that could support value-added light manufacturing and the jobs that go with those activities.

## **RAIL ROADS**

PCO Logistics has a contract with the Iraqi Republic Railway (IRR) to transport cargo from the ports to inland destinations primarily focusing on Baghdad. This movement normally takes 2 days. Under the contract, cost to move freight via rail is considerably less than by truck convoy. All types of rail cars are used including boxcars with center doors, flat cars, intermodal container cars, etc. Container handling equipment is available with additional equipment entering into service by January 2006. The IRR is working hard to develop its infrastructure, improve its rolling stock, and train its personnel to support increasing customer demand and expanded service. The Iraq Reconstruction Management Office (IRMO) Transportation office is managing a major program with numerous projects which are focused reinvigorating the IRR’s capabilities. Considerable security challenges are being addressed which will improve timeliness and dependability. The IRR has installed Movement Tracking System satellite tracking devices on one third of its locomotives enabling positive management and emergency response capability. The people of the IRR are more than capable of operating the line possessing the key skill sets, knowledge, and the will to make the rail road a vital partner in the Iraq reconstruction effort.



## STAGING AREAS

The PCO Logistic Directorate has established and is currently operating staging areas in Baghdad North/Abu Ghraib Warehouse, and Umm Qasr seaport, for the receipt, acceptance, storage, repackaging, and redistribution of equipment and supplies. These sites operate in a secure, efficient, and effective manner that is conducive to performing tactical, operational, and strategic level logistics. They currently maintain positive control over in-bound & out-bound shipments via a robust, fully accountable, freight forwarding system capable of receiving any of the standard classes of supply and to expeditiously dispatch them either directly to a retail warehouse or to the end user whenever feasibly possible. These sites are intended to provide for large, secure facilities that can receive goods from a freight-forwarding service and then do a quick turn-around of these items and deliver to final destination. Equipment and supplies are held in a fully accountable, short-term, transient status pending redistribution to its final destination via local transportations assets. These sites have the capability to provide for the full range of warehouse operations including an effective & efficient inventory, issue and accounting system as well as security/force protection capabilities for the entire site, to include limited emergency services to vendors if the situation warrants it.

These PCO sites have the capability to achieve the following basic supply chain management distribution requirements:

1. Establish immediate regional support.
2. Receive, accept, hold, repackage, and redistribute equipment and supplies. Fully integrated into an overarching, strategic reception and freight forwarding system set up by the PCO Logistics Directorate.

3. Provide an effective communications and a network Information Technology (IT) system that includes the following capabilities: Dedicated land-lines, modem computer links, Internet access; reliable, cellular/ mobile telephones, server & computer workstations, printers, INMARSAT with dish, radio headsets and yard radios/warehouse walkie-talkies for staging area internal communications, Radio Frequency Identification Scanner and Printer, and eventually transponders, all these features have and will create an effective communication plan that spans the tactical, operational, and strategic aspects of logistics. Additionally, these networks will have redundant/back-up features too in order to ensure for contingency/around-the-clock operations.

4. Provide for an effective, contracted management team that are skilled specialists within the fields of logistics, transportation, warehousing, life support, and distribution will be critical to the success of this project. A small core of contracted management will provide the local command, control, direction, and supervision for Iraqi nationals who will fill the majority of appointments/billets at each staging area. A structured training program over the 12-month duration of the contract is an explicit requirement to ensure that Iraqi nationals are able to operate the staging areas/warehouses in the near future.

5. Provide a full range of specialist equipment to support effective and efficient warehouse operations to include: transport, mechanical handling equipment, pallet jacks, pallet banding equipment, and racking/shelving. Each site will be fully compliant with health and safety regulations .

6. Provide for secure transportation in-and-around Iraq from the 2 staging areas/warehouses. These site will provide transportation assets to move equipment and supplies in an accurate, complete, effective, efficient, and timely manner anywhere within Iraq in support of reconstruction efforts. These site will also be able to pick up cargo from the local airport for delivery to the staging area.

Site Locations: The general locations for the 2 staging areas/warehouse are:

a. Baghdad North/Abu Ghraib Warehouse: The site is located in a secure area about 4 kilometers immediately north of the Baghdad International Airport (BIAP) terminal and 2 kilometers south of a main railway artery and adjacent to the main highway to Jordan and Syria. This site is 2 kilometers long and .5 kilometer wide surrounded by a 3-meter concrete security fence containing 10 guard towers. The entire site contains 64 buildings ranging in type from administrative building to large maintenance facilities. There is a fuel tank farm on the site with a storage capacity of over 60,000 gallons of diesel fuel. Over half of the site is undeveloped.

b. Umm Qasr: There are two warehouses located in the northwestern part of the Umm Qasr seaport compound. The warehouses are separated by a hardstand, while the outer warehouse is adjacent to the wall that separates the compound from an unsecured area; this may include vehicles, containers and break bulk cargo destined for distribution throughout Iraq.



## CUSTOMS

### EXEMPTION OF GOODS ENTERING IRAQ

There is currently a 5% levy on all commercial importations except food, books, medicines, medical equipment, clothes and oil. Additional exemptions include pre-registered traders, Non-Government Organizations (NGO's), international organizations, reconstruction projects under PCO, and single exempt donations. PCO is exempt from having to pre-register for exemptions.

Instructions along with the exemption form are accessible at the PCO webpage under **(3.) Customs**. It is important that the user identifies the point of entry into Iraq and the estimated date the shipment is expected to arrive at the Iraqi border. The completed form and the first page of the primary contract must be electronically sent to the LMCC e-mail address at [pcolmcc@pco-iraq.net](mailto:pcolmcc@pco-iraq.net). Customs clearing at the Iraqi border entry will take several days if the exemption form and arrival notification fail to be sent to the LMCC Customs section; thus expect further delays at the border entry point if prior coordination has not occurred.

### SECURITY REQUIREMENTS FOR MOVEMENT INTO AND AROUND IRAQ

Daily attacks on personnel and infrastructure are common at this point in time. All those coming into Iraq to conduct business must understand this situation and be willing to work through it. Because of current activity levels in Iraq all materials, goods and personnel moving into and throughout Iraq must be tracked and positive control maintained at all times.

Additionally, all movement of material, goods and personnel will have to be de-conflicted with all other civilian and military movements taking place in Iraq. This de-confliction will be coordinated through the Logistics Movement Coordination Center (LMCC). This requires submission of the **(4.) Ground Transportation Request (GTR)** found on the Logistics web page for all movements. The GTR must be submitted to the LMCC at [pcolmcc@pco-iraq.net](mailto:pcolmcc@pco-iraq.net) who will provide any needed assistance in completing the form.

Additionally, transponders will provide a mobile tracking capability for all security escort vehicles utilized to escort the movement of materials, goods and personnel moving into and throughout Iraq. Ideally, the transponders will provide a simple text messaging system for these vehicles to report operational status and location. Transponders will allow for updated vehicle position by Military Grid Reference System (MGRS), with a refresh precision of one report every minute. Transponders must be compatible to JGDMS Tapestry system. The transponders must have a 'Plug and Play' capability to be plugged into a cigarette lighter for portability and movement into and out of a vehicle in less than 30 minutes. They must also possess a panic alarm button feature enabling instant emergency notification to the LMCC.

## SECURITY

### CONTRACTOR RESPONSIBILITIES WITH REGARDS TO SECURITY

The first thing a contractor conducting business in Iraq should consider is that they are responsible for their own security if their contract directs them to provide materials and goods to the end user or customer. However, there is assistance available to support Contractor security efforts. **Private security firms are available for security and transportation around Iraq.** Vital information regarding the Private Security Companies is at the link **Private Security Company Association of Iraq (PSCAI)** under Useful Links on the Logistics web page.

In addition essential information may be found at [www.rebuilding-iraq.net/security/hunter-choat](http://www.rebuilding-iraq.net/security/hunter-choat).

One of the overarching goals of the PCO Directorate of Logistics and the PCO Directorate of Security is to ensure that a capability exists to reduce the threat to contractor's involved in the rebuilding of Iraq. The PCO Directorate of Security has been established to support the PCO contractors by providing them with a sufficiently secure environment so that they can carry out their efforts in the reconstruction of Iraq.

The PCO Directorate of Security is located in Baghdad and has outstations at all the Governorates and at the six (6) Major Subordinate Commands of the Coalition Forces. They will constantly advise the contractor on the situation in the area in which they are working; particularly providing warnings of any impending danger as well as advice on the safest routes for moving personnel and materials.

In order for PCO Directorate of Security to provide the contractors with the necessary information and resources to ensure their safety they must be kept informed of where and what the contractor is doing at all times. This information will allow the PCO Directorate of Security to de-conflict the contractors movement with that of the Coalition Forces as well as allow for them to call on the help of the Coalition Forces for assistance in case of an emergency. The information required by the PCO Directorate of Security can be provided via the internet utilizing the link listed above.

Contractors are to establish within their staff a member responsible for all security matters, whose responsibilities will include relationships between the Contractor and the directorate of Security in the PCO, an overseeing the security liaisons and relationships of his/her contractor.

Contractors are responsible for providing their own staff, under the aegis of their Security Officer, to act as liaison officers between themselves and the Security directorate of the Program Management Office, the military authorities both Coalition and Iraqi, the police authorities, and all Coalition and State agencies within whose areas of interest they have to operate.

Contractors are responsible for providing their own means of communication necessary to maintain various liaisons. It is the responsibility of the PCO Directorate of Security to advise on the appropriate nature of these means of communication. Communications will be achieved through the use of a variety of communications channels communicating directly with the contractor's on-site security manager. Radios, cellular

telephones, fixed line telephones, facsimiles, and e-mail are the most probable means of communication between PCO Force Protection Cells and the contractor.

The contractor will provide current rosters of contractor personnel in country, expeditiously report serious travel and site incidents, and immediately forward through appropriate channels any incidents of serious injury or death occurring to contract personnel in country. The Contractor will ensure that their employees follow established Force Protection guidelines to the maximum extent possible.

## **PCO LOGISTICS FUNCTIONAL RESPONSIBILITIES**

**Director:** Maintains overall responsibility of the directorate and its goal of total logistical support to the Program Management Office, to include the functional requirements listed below. Determines strategic logistics oversight policy for reconstruction.

**Deputy Director:** Ensures day to day operational activities of all functions described by the Logistics Directorate. Performs direction and control of Federal employees.

### **Transportation & Infrastructure:**

**Seaports** – Coordinate all projects involving the seaports of Iraq to include; Umm Qasr, Khor Az Zubayr, and Basrah. Ensure logistical throughput is established for maximum effective support for the reconstruction of Iraq. This consistent and thorough infrastructure and transportation coordination will help promote trade and economic productivity.

**Air** – Primarily coordinate with the Ministry Of Transportation and Telecommunication to facilitate the development of cargo throughput for the Baghdad, Basrah, and Mosul airports. Member of the aviation management team to include FAA and air operations. Additionally, liaison with military airfields is required to ensure each understands and accepts the expectations of increased cargo/passenger flow into their airfield in support of the reconstruction efforts.

**Rail** – Coordinate all Logistics Projects involving use of railroads as a means to transport supplemental shipments into the country.

**Overland** – Maintain visibility of all Logistics movements involving use of trucking as a means to transport shipments overland by roadways into, and within Iraq.

### **Distribution:**

**Supply Chain Management** – PCO Logistics will assist in establishing Freight Forwarding procedures to facilitate contractor shipment of supplies and materials into Iraq. Staging areas within Iraq provide cargo handling functions and arrange for final distribution to project site or customer location. Movement control and tracking visibility is maintained by the Logistics Movement Coordination Center. Co-location and dual use of staging areas will be maximized. PCO responsibility for supply and equipment movement into Iraq begins with reception at the freight forwarding location, extends through major staging areas and ends at final delivery to project site or customer.

**Staging Area**—In the course of developing the supply chain Management System, four staging areas were proposed to support the large quantity of containers coming into Iraq. Phase I included Abu Gharayb (which includes a satellite staging area site at the Baghdad International Airport) and Umm Qasr (which includes a satellite staging area site at Basra International Airport). Preliminary planning which included site visits, site assessments, and coordination with site representatives was conducted to utilize staging areas at the various sites mentioned above. Final coordination was done by establishing lease agreements or MOUs/LOAs with the Ministry of Transportation, or the appropriated ministry in preparation for PCO Logistics standing up the various staging area sites. All LOA's have been agreed upon and signed.

**Contracts** – Coordinates and writes the requirements, funding requests, statements of objectives/work that supports the tasks and projects which impacts directly upon the logistical requirement of the PCO and overall rebuilding of Iraq mission.

**GFE** – Requests, supports, validates, and provide for the distribution of government furnished equipment that will enable and empower the Iraqi people in the rebuilding of their country.

**Accountability** – Provides for the processes and systems that ensures for the accurate, complete, efficient and effective counting and tracking of materials and services ordered & received in support of the PCO's mission.

**Freight Forwarding** – Provides liaison to the Department of State's Dispatch Agency for freight forwarding matters.

**Support:**

**IT** – Assist in managing data flow and coordinating reporting information going in and out of the office to include PCO Daily Reports, PCO Daily Personnel Status, Security Status, and others as assigned. Assist in developing a system for electronic and manual filing and control of information within the logistics office. Develop an electronic and manual filing system

**Internet** – Develop a functional design for a logistical webpage that will effectively provide the necessary communication and resources to assist contractors/vendors.

**Metrics** - Develop a procedure for gathering data to be presented in a metrics format. Gathered data will reflect the past, current, and future capabilities of each point of entry.

**Customs** – Facilitate the Customs process for 18.4 billion dollars in Supplemental funding shipments for the Reconstruction effort in Iraq. Assist in defining procedures and issue resolution for the customs process with the assistance of the Ministry of Interior, Border Enforcement, the Iraqi Customs Administration Office and PCO sector leads and vendors. Authorize exempt shipments for the reconstruction efforts. Work closely with the Customs Liaison Officer to facilitate a smooth customs process for all reconstruction shipments. (responsibilities to be covered by MOI Customs LNO)

**Budget** – Provides oversight on the financial and contracting for the PCO Logistics Directorate.

**Finance** – Coordinate with the various Comptrollers, Contracting Officers, and Vendors to ensure timely payments for actual materials and services received.

**Supply** – Submit requisitions to the Comptroller and /or Contracting Officer in support of the strategic supply chain management system.

**Staffing/Admin** – Perform tasks associated with the administrative support to personnel in country. Additionally, monitor and ensure appropriate staffing levels are maintained thru the Joint Manning Document, contractors, and attached/detailed personnel requirements.

**Security** – Liaison for all security issues internal to logistics personnel and operations coordinated with PCO Security.

**Governorate Facilities** - Action officer responsible to maintain situational awareness concerning potential transfer to PCO of all CPA Governorate sites. Assist the PCO Facilities officer by developing a comprehensive capabilities matrix for all sites. Be prepared to inherent Facilities into the PCO Logistics department in the future.

**Operations:**

**Logistics Movement Control Center** – Action officer responsible for the organization, mission, policy, infrastructure, personnel and equipment requirements for the PCO Operations Center and the Logistics Movement Control Center (LMCC). Represent PCO interests with NMC(I), CPA, Iraqi Ministries and other governmental organizations. Ensure PCO maintains co-equal status within the Strategic Reconstruction Operations Center (SROC).

**In-Transit Visibility** – Develop database and method to actively track all items and personnel coming into Iraq as required by Construction and Non-construction contracts.



## USEFUL WEBSITES

PCO Security Directorate: [www.rebuilding-iraq.net/security/hunter-choat](http://www.rebuilding-iraq.net/security/hunter-choat)

PCO Project and Contracting Office : [www.rebuilding-iraq.net/](http://www.rebuilding-iraq.net/)

Iraqi Business Centers : [www.iraqibusinesscenter.org/](http://www.iraqibusinesscenter.org/)

<http://kirkuk-business-center.org/>

U.S. Department of Commerce, Iraq Reconstruction Task Force

Business outreach website & hotline: Tel: 1-866-352-4727

Fax: (202) 482-0980

E-mail: [IraqInfo@mail.doc.gov](mailto:IraqInfo@mail.doc.gov)

Website: [www.export.gov/iraq](http://www.export.gov/iraq)

U.S. Agency for International Development (USAID Iraq Opportunities) :

[www.usaid.gov/iraq/activities.html](http://www.usaid.gov/iraq/activities.html)

U.S. Army Corps of Engineers (USACE):

Defense Department Iraq Contract Hotline: Tel: 7-866-461-5171

USACE Iraq Opportunities: [www.hq.usace.army.mil/cepa/iraq/contracts.htm](http://www.hq.usace.army.mil/cepa/iraq/contracts.htm)

USACE Iraq Contract FAQ: [www.hq.usace.army.mil/cepa/iraq/faq.htm](http://www.hq.usace.army.mil/cepa/iraq/faq.htm)

United Nations Iraq Programs: [www.devbusiness.com](http://www.devbusiness.com)

[www.iapso.org](http://www.iapso.org)

[www.iq.undp.org](http://www.iq.undp.org)

United Nations Office of the Iraq Oil-for-Food Program: [www.un.org.Depts/oip/](http://www.un.org.Depts/oip/)

Oil-for-Food Contract Inquiries: Office of Peacekeeping and Humanitarian Operations, U.S.

Department of State: Tel: (202) 736-7733

General Information about Iraq on CIA Website:

[www.cia.gov/cia/publications/factbook/geos/iz.html](http://www.cia.gov/cia/publications/factbook/geos/iz.html)

Request for Proposal for U.S. Contract: [www.fedbizopps.gov](http://www.fedbizopps.gov)

Iraqi Assistance Center Employment Team: [top\\_iraqi@hotmail.com](mailto:top_iraqi@hotmail.com)

You may also contact the Ministry of Labor Employment Center:

[Iraqi\\_employment\\_centers@hotmail.com](mailto:Iraqi_employment_centers@hotmail.com)

Iraqi Assistance Center employment team: [top\\_iraqi@hotmail.com](mailto:top_iraqi@hotmail.com)

More information on the standard 10 DoD classes of supply: <http://www.adtdl.army.mil/cgi-bin/atdl.dll/fm/3-21.11/image757.jpg>

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